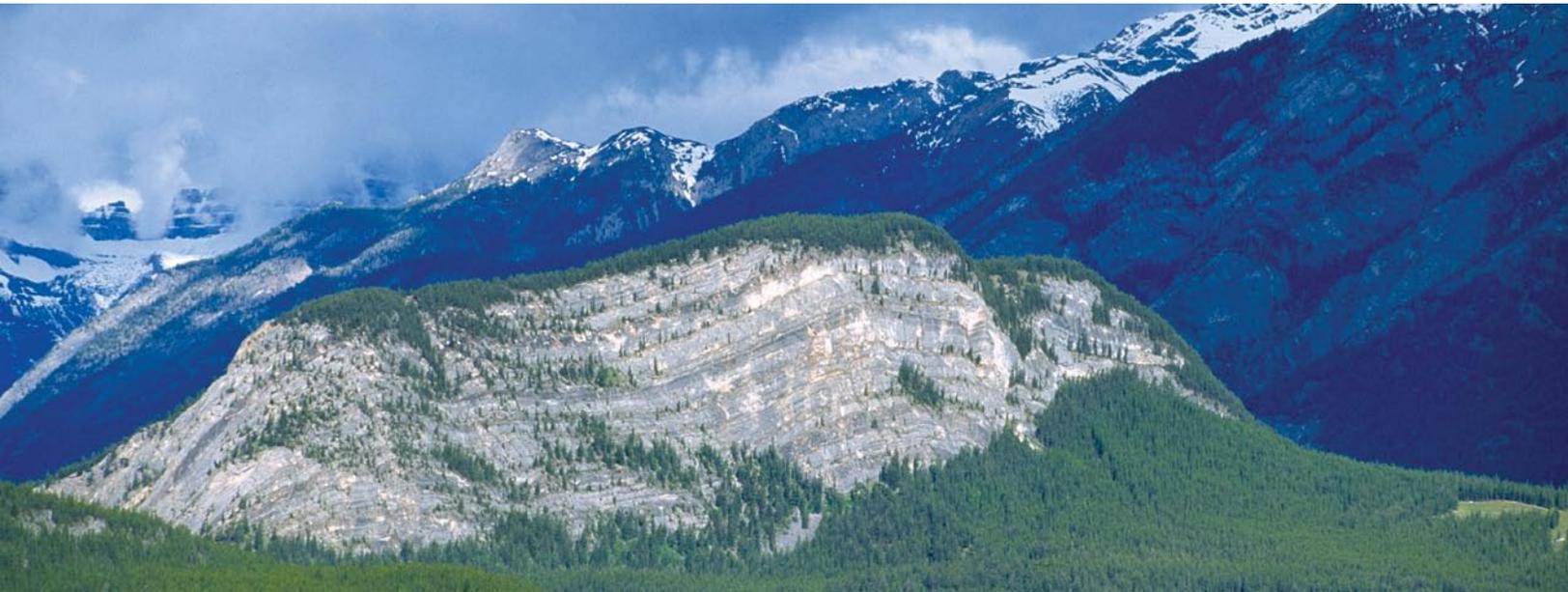
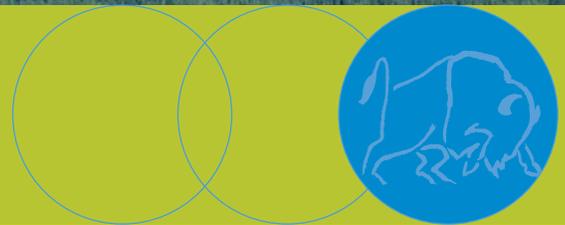


Aboriginal Leadership and Management



Indigenous Leadership Bibliography

by Brian Calliou, 2006



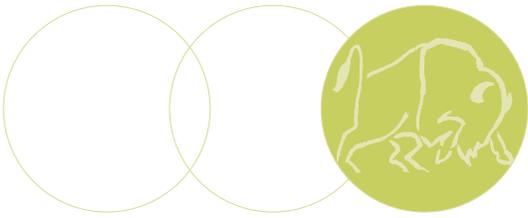
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Indigenous Leadership Bibliography



by Brian Calliou
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2006

Introduction

There is a significant need for research on Indigenous leadership. Indigenous leaders are dealing with a variety of challenges and issues. They are overcoming the colonial legacy; dealing with persistent social problems and poverty; navigating between two worlds; preserving culture, traditions and language; and taking on increased authority and responsibilities as they assert or negotiate their inherent rights to self-determination. They are often in the process of establishing institutions of good governance to create stable environments for economic development and their role in the new global economy.

The existing literature on Indigenous leadership is not extensive, but it is a growing area. This literature is scattered throughout many academic journals and edited collections in a variety of disciplines, or is unpublished. There are many biographies and collections of leaders, which tend to reflect the “great man” or “hero” approach to studying leadership. Much of the literature also looks at the structures and legitimacy of authority and power wielded by Chiefs, headmen, and other leaders of Indigenous communities. Much of it also explores how traditional leadership and governance structures can be reconciled with colonial models of governance. Areas that need more analysis are: the characteristics and values that Indigenous leaders exhibit; the competencies of Indigenous leaders who are visionaries, planners, and takers of action; and the community structures and institutions that support their efforts.

There are questions about whether Indigenous leaders have the capacities to take advantage of opportunities, or to deal with the challenges they face. They need the competencies, skills and knowledge to govern well and lead change in their communities, organizations or businesses. The effectiveness of Indigenous leadership is a significant factor in whether Indigenous communities flourish or not. The Banff Centre’s Aboriginal Leadership and Management program area seeks to assist Indigenous leadership in their formal training and professional development with our suite of one week programs (see www.banffleadership.com and follow links to Aboriginal Leadership and Management programs). Continuing education for Aboriginal leaders already in their careers is an area of education given less priority than other areas, and is thus often under-funded. Human capital theory postulates that an investment in education and capacity development will have a strong return on investment.

Along with the professional development of Indigenous leaders, we also need to do much more research into Indigenous leadership. This bibliography is a compilation of some of the existing literature on Indigenous leadership and touches on their political struggles; community structures of governance, politics, and decision-making; and management and planning. Many of the works are historical studies, with many being specific case studies.

There are also works on Indigenous education leadership. Some of the works compiled here are very early anthropological studies of Indigenous communities and their leadership structures, and contain many of the biases and ethnocentric approaches that were rejected by later researchers. However, such works can still be culled for nuggets of information or data, so long as one is cognizant of these biases. There are also many works on Indigenous leadership from around the world.

In that regard, I have divided the bibliography into countries and regions. I have included Indigenous leadership literature from North and South America, the circumpolar region, the Pacific region, which includes Australia, New Zealand, and Africa.



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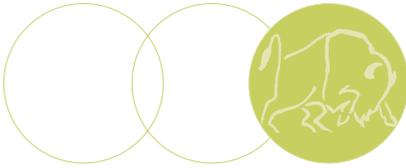
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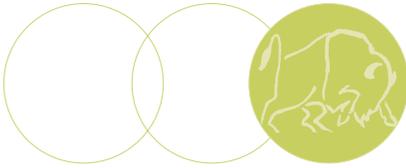
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